

## Capital Programme 2012/13 Allocations and indicative programmes for 2013/14 and 2014/15

|   | Prior Years   | 2012-13       |                  |              | 2013-14       |                  |              | 2014-15       |                  |              | Total All Years |
|---|---------------|---------------|------------------|--------------|---------------|------------------|--------------|---------------|------------------|--------------|-----------------|
|   | £000<br>Gross | £000<br>Gross | £000<br>External | £000<br>Net  | £000<br>Gross | £000<br>External | £000<br>Net  | £000<br>Gross | £000<br>External | £000<br>Net  | £000<br>Net     |
| <b>Adult Services</b>   |               |               |                  |              |               |                  |              |               |                  |              |                 |
| Bentley Day Centre Remodelling and Refurbishment  |               | 657           | (657)            | 0            |               |                  | 0            |               |                  | 0            | 0               |
| MOSAIC Social Care and Community Health System  |               | 180           |                  | 180          | 300           |                  | 300          |               |                  | 0            | 480             |
| <b>Sub Total</b>  | <b>0</b>      | <b>837</b>    | <b>(657)</b>     | <b>180</b>   | <b>300</b>    | <b>0</b>         | <b>300</b>   | <b>0</b>      | <b>0</b>         | <b>0</b>     | <b>480</b>      |
| <b>Chief Executive and Corporate Finance</b>  |               |               |                  |              |               |                  |              |               |                  |              |                 |
| ITO Transformation  | 3,907         | 3,247         |                  | 3,247        |               |                  | 0            |               |                  | 0            | 7,154           |
| IS SAP Server Refresh   |               | 413           |                  | 413          |               |                  | 0            |               |                  | 0            | 413             |
| Business Transformation - New Projects (including Mobile and Flexible Working)                        |               | 3,000         |                  | 3,000        | 2,000         |                  | 2,000        | 2,000         |                  | 2,000        | 7,000           |
| Other projects (including new infrastructure and SAP minor development projects)                      |               | 446           |                  | 446          | 500           |                  | 500          | 500           |                  | 500          | 1,446           |
| <b>Sub Total</b>  | <b>3,907</b>  | <b>7,106</b>  | <b>0</b>         | <b>7,106</b> | <b>2,500</b>  | <b>0</b>         | <b>2,500</b> | <b>2,500</b>  | <b>0</b>         | <b>2,500</b> | <b>16,013</b>   |
| <b>Childrens Services</b>   |               |               |                  |              |               |                  |              |               |                  |              |                 |
| Schools Expansion Programme   |               | 4,354         | (3,104)          | 1,250        | 3,754         | (3,254)          | 500          | 3,754         | (3,254)          | 500          | 2,250           |
| Schools Capital Maintenance (including feasibilities)   |               | 1,350         | (1,350)          | 0            | 1,350         | (1,350)          | 0            | 1,350         | (1,350)          | 0            | 0               |
| SEN Provision   |               | 650           | (650)            | 0            | 500           | (500)            | 0            | 500           | (500)            | 0            | 0               |
| EMS - Data Exchange   |               | 17            |                  | 17           |               |                  | 0            |               |                  | 0            | 17              |
| IT Strategy & integration   |               | 150           |                  | 150          | 800           |                  | 800          |               |                  | 0            | 950             |
| <b>Sub total</b>  | <b>0</b>      | <b>6,521</b>  | <b>(5,104)</b>   | <b>1,417</b> | <b>6,404</b>  | <b>(5,104)</b>   | <b>1,300</b> | <b>5,604</b>  | <b>(5,104)</b>   | <b>500</b>   | <b>3,217</b>    |
| <b>Community and Environment</b>  |               |               |                  |              |               |                  |              |               |                  |              |                 |
| Upgrading the People's Network and Installing Wi-Fi   |               | 135           |                  | 135          |               |                  | 0            |               |                  | 0            | 135             |
| Upgrading Library Management System   |               | 154           |                  | 154          |               |                  | 0            |               |                  | 0            | 154             |
| Leisure Centre Capital Infrastructure   |               | 100           |                  | 100          | 100           |                  | 100          | 100           |                  | 100          | 300             |
| Highway Drainage Improvements & Flood Defence Infrastructure  |               | 349           |                  | 349          | 349           |                  | 349          | 349           |                  | 349          | 1,047           |
| Highway Improvement   |               | 4,340         |                  | 4,340        | 4,340         |                  | 4,340        | 4,340         |                  | 4,340        | 13,020          |
| Leisure Centre Car Park Charging  |               | 60            |                  | 60           |               |                  | 0            |               |                  | 0            | 60              |
| Leisure Centre Car Park CCTV  |               | 40            |                  | 40           |               |                  | 0            |               |                  | 0            | 40              |
| CCTV Camera Extension Project   |               | 500           |                  | 500          |               |                  | 0            |               |                  | 0            | 500             |
| Roxborough Bridge Underpass CCTV  |               | 45            |                  | 45           |               |                  | 0            |               |                  | 0            | 45              |
| CCTV Enforcement Monitoring System Re-engineering   |               | 70            |                  | 70           |               |                  | 0            |               |                  | 0            | 70              |
| Transport Local Implementation Plan 2 - Programme of investment                                       |               | 2,223         | (2,223)          | 0            | 1,920         | (1,920)          | 0            | 2,000         | (2,000)          | 0            | 0               |
| Harrow traffic and parking schemes programme  |               | 300           |                  | 300          | 300           |                  | 300          | 300           |                  | 300          | 900             |
| Public Realm Services – Parks, Open Spaces & Cemeteries   |               | 300           |                  | 300          | 300           |                  | 300          | 300           |                  | 300          | 900             |
| Public realm Services – Waste and Recycling   |               | 200           |                  | 200          | 75            |                  | 75           | 75            |                  | 75           | 350             |
| Affordable Warmth   |               | 110           |                  | 110          | 75            |                  | 75           | 75            |                  | 75           | 260             |
| Carbon Reduction  |               | 500           |                  | 500          | 500           |                  | 500          | 500           |                  | 500          | 1,500           |
| Street Lighting Improvement   |               | 1,000         |                  | 1,000        | 1,000         |                  | 1,000        | 1,000         |                  | 1,000        | 3,000           |
| High Priority Planned Maintenance for Corporate Property (Excluding Schools and Civic Centre)         |               | 300           |                  | 300          | 275           |                  | 275          | 300           |                  | 300          | 875             |
| Ongoing Annual Property Services Corporate Business Office Accommodation and Environmental Management |               | 100           |                  | 100          | 100           |                  | 100          | 100           |                  | 100          | 300             |
| Delivering a new Harrow Museum Programme  |               | 250           |                  | 250          | 1,000         | (1,000)          | 0            |               |                  | 0            | 250             |
| Harrow Arts Centre & Hatch End Library  |               | 65            |                  | 65           |               |                  | 0            |               |                  | 0            | 65              |
| Neighbourhood Investment Scheme   |               | 210           |                  | 210          | 210           |                  | 210          | 210           |                  | 210          | 630             |
| <b>Sub total</b>  | <b>0</b>      | <b>11,351</b> | <b>(2,223)</b>   | <b>9,128</b> | <b>10,544</b> | <b>(2,920)</b>   | <b>7,624</b> | <b>9,649</b>  | <b>(2,000)</b>   | <b>7,649</b> | <b>24,401</b>   |

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|   | Prior Years<br>£000<br>Gross | 2012-13       |                  |               | 2013-14       |                  |               | 2014-15       |                  |               | Total All Years<br>£000<br>Net |
|---|------------------------------|---------------|------------------|---------------|---------------|------------------|---------------|---------------|------------------|---------------|--------------------------------|
|   |                              | £000<br>Gross | £000<br>External | £000<br>Net   | £000<br>Gross | £000<br>External | £000<br>Net   | £000<br>Gross | £000<br>External | £000<br>Net   |                                |
| <b>Housing Services (General Fund)</b>                                    |                              |               |                  |               |               |                  |               |               |                  |               |                                |
| Empty Property Grants/Better Homes Grant                                  |                              | 100           |                  | 100           | 100           |                  | 100           | 100           |                  | 100           | 300                            |
| Renovation Grants   |                              | 70            |                  | 70            | 70            |                  | 70            | 50            |                  | 50            | 190                            |
| Disabled Facilities Grants  |                              | 2,000         | (510)            | 1,490         | 1,760         | (510)            | 1,250         | 1,310         | (510)            | 800           | 3,540                          |
| <b>Sub total</b>  | <b>0</b>                     | <b>2,170</b>  | <b>(510)</b>     | <b>1,660</b>  | <b>1,930</b>  | <b>(510)</b>     | <b>1,420</b>  | <b>1,460</b>  | <b>(510)</b>     | <b>950</b>    | <b>4,030</b>                   |
| <b>Place Shaping</b>  |                              |               |                  |               |               |                  |               |               |                  |               |                                |
| Development of a Consolidated, Integrated Civic One Building              | 1,450                        | 750           |                  | 750           | 300           |                  | 300           |               |                  | 0             | 2,500                          |
| City Farm/Pinner Park Farm  |                              | 350           |                  | 350           | 500           |                  | 500           |               |                  | 0             | 850                            |
| Asset Development   |                              | 250           |                  | 250           | 250           |                  | 250           | 250           |                  | 250           | 750                            |
| College Road Environmental Improvement scheme**                           |                              | 100           |                  | 100           | 250           |                  | 250           | 500           |                  | 500           | 850                            |
| Development of strategic sites  |                              | 500           |                  | 500           | 500           |                  | 500           | 500           |                  | 500           | 1,500                          |
| Kymberley Road Improvement Scheme   |                              | 1,000         |                  | 1,000         |               |                  | 0             |               |                  | 0             | 1,000                          |
| South Harrow Improvement Scheme   |                              |               |                  | 0             | 1,500         |                  | 1,500         | 1,500         |                  | 1,500         | 3,000                          |
| St Ann's Road Environmental Improvement Phase 2 **                        |                              | 500           |                  | 500           | 500           |                  | 500           | 0             |                  | 0             | 1,000                          |
| St Johns Road Environmental Improvement scheme **                         |                              | 100           |                  | 100           | 125           |                  | 125           | 0             |                  | 0             | 225                            |
| Station Road Improvements **  |                              | 100           |                  | 100           | 0             |                  | 0             | 500           |                  | 500           | 600                            |
| Wealdstone Improvement scheme   |                              |               |                  | 0             | 500           |                  | 500           |               |                  | 0             | 500                            |
| Outer London Fund Harrow Town Centre                                      |                              | 1,022         | (1,022)          | 0             | 595           | (595)            | 0             |               |                  | 0             | 0                              |
| Harrow Green Grid   |                              | 350           | (150)            | 200           | 350           | (150)            | 200           | 350           | (150)            | 200           | 600                            |
| Lowlands Recreation Ground  |                              |               |                  | 0             | 250           |                  | 250           |               |                  | 0             | 250                            |
| Strategic Sites Public Spaces   |                              |               |                  | 0             |               |                  | 0             | 2,500         |                  | 2,500         | 2,500                          |
| <b>Sub total</b>  | <b>1,450</b>                 | <b>5,022</b>  | <b>(1,172)</b>   | <b>3,850</b>  | <b>5,620</b>  | <b>(745)</b>     | <b>4,875</b>  | <b>6,100</b>  | <b>(150)</b>     | <b>5,950</b>  | <b>16,125</b>                  |
| ** Implementation dependent on securing S106/CIL funding in 13/14 & 14/15 |                              |               |                  |               |               |                  |               |               |                  |               |                                |
| <b>Total General Fund Programme</b>                                       | <b>5,357</b>                 | <b>33,007</b> | <b>(9,666)</b>   | <b>23,341</b> | <b>27,298</b> | <b>(9,279)</b>   | <b>18,019</b> | <b>25,313</b> | <b>(7,764)</b>   | <b>17,549</b> | <b>64,266</b>                  |

**The following general fund projects will be funded outside of the main Capital Programme**

|  |               |  |               |              |  |              |              |  |              |               |
|--|---------------|--|---------------|--------------|--|--------------|--------------|--|--------------|---------------|
| (1) School Expansion Programme - Financing costs of the earlier years to be met by s106 resources  | 3,300         |  | 3,300         | 4,600        |  | 4,600        | 0            |  | 0            | 7,900         |
| (2) New Projects with business cases confirming payback within 3 years - any financing implications to be funded from reserves, with reserve reimbursement from subsequent savings | 3,000         |  | 3,000         | 3,000        |  | 3,000        | 3,000        |  | 3,000        | 9,000         |
| (3) Land acquisition - All financing costs to be capitalised as part of the development cost   | 3,000         |  | 3,000         | 1,500        |  | 1,500        | 1,500        |  | 1,500        | 6,000         |
| (4) Carbon Reduction - RE:FIT - To be funded from energy savings if Corporate property related or reimbursement if schools related   | 720           |  | 720           | 0            |  | 0            | 0            |  | 0            | 720           |
|  | <u>10,020</u> |  | <u>10,020</u> | <u>9,100</u> |  | <u>9,100</u> | <u>4,500</u> |  | <u>4,500</u> | <u>23,620</u> |

|   |              |               |                |               |               |                |               |               |                |               |               |
|---|--------------|---------------|----------------|---------------|---------------|----------------|---------------|---------------|----------------|---------------|---------------|
| <b>Total General Fund Programme including other items</b> | <b>5,357</b> | <b>43,027</b> | <b>(9,666)</b> | <b>33,361</b> | <b>36,398</b> | <b>(9,279)</b> | <b>27,119</b> | <b>29,813</b> | <b>(7,764)</b> | <b>22,049</b> | <b>87,886</b> |
|---|--------------|---------------|----------------|---------------|---------------|----------------|---------------|---------------|----------------|---------------|---------------|

|                                |          | 2012-13       |                  |              | 2013-14       |                  |              | 2014-15       |                  |              |               |
|--------------------------------|----------|---------------|------------------|--------------|---------------|------------------|--------------|---------------|------------------|--------------|---------------|
|                                |          | £000<br>Gross | £000<br>External | £000<br>Net  | £000<br>Gross | £000<br>External | £000<br>Net  | £000<br>Gross | £000<br>External | £000<br>Net  |               |
| <b>HOUSING REVENUE ACCOUNT</b> |          |               |                  |              |               |                  |              |               |                  |              |               |
| Extensions Grant               |          | 200           | (200)            | 0            | 0             |                  | 0            | 0             |                  | 0            | 0             |
| Aids and Adaptations           |          | 600           |                  | 600          | 615           |                  | 615          | 630           |                  | 630          | 1,845         |
| Housing Programme              |          | 8,397         |                  | 8,397        | 7,326         |                  | 7,326        | 7,712         |                  | 7,712        | 23,435        |
| <b>Total HRA Programme</b>     | <b>0</b> | <b>9,197</b>  | <b>(200)</b>     | <b>8,997</b> | <b>7,941</b>  | <b>0</b>         | <b>7,941</b> | <b>8,342</b>  | <b>0</b>         | <b>8,342</b> | <b>25,280</b> |